“It always seems impossible until it’s done.”

NELSON MANDELA, 1918-2013
“You give me hope. For more than 36 years your commitment has made this organization bold and effective—and gives the next generation a robust vision of the change that’s possible.”

KELLE LOUAILLIER, EXECUTIVE DIRECTOR
Dear Friend,

If you’ve ever visited Corporate Accountability International’s campaign headquarters, you’ve experienced the fast pace and energy driven in large part by the enthusiasm of our staff, volunteers and young interns. For many of our interns particularly, working here is the first time they are directly challenging abusive global powers. It’s the first time they’re seeing the impact they can make. And it’s the first time they’re contemplating how far we still have to go. So I wasn’t surprised when an intern recently asked me what gives me hope. I didn’t miss a beat: You give me hope. For more than 36 years your commitment has made this organization bold and effective—and gives the next generation a robust vision of the change that’s possible.

I’ve had the honor of serving the organization for 25 years, and I am very proud of what we’ve accomplished together so far. Impact requires commitment, and the kind of boldness to believe we can stop nuclear weapons ... help establish a precedent-setting, lifesaving global treaty ... rebuild a broken food system ... move the World Bank.

Those of you like Reverend Dick and Shirley Harding, who have been with the organization since its beginning, know what transformational social change looks like. I’m always inspired when I think about how, as leaders in the Methodist Church, Dick and Shirley recruited volunteers to boycott Nestlé as they ladled food in their church’s soup kitchen. Their lasting impact is clear—the success of the infant formula campaign not only saved millions of infants’ lives, it also paved the way for three decades of partnership with international governing bodies like the World Health Organization.

And those of you like Janet Van Fleet know that social change requires we build upon each victory. I met Janet in 1988, in my first week here as an organizer—and she became a volunteer leader and a new monthly donor. She shared our commitment to stopping nuclear-weapons proliferation, and we celebrated together when the organization’s campaigning helped move GE out of the nuclear-weapons business. But like you, Janet takes the long view: These victories are stepping stones for reining in deadly corporate power. So she continues her monthly support to this day.

Then there are those of you like Nancy Nordhoff who understand that truly systemic progress means deepening your commitment to seize opportunities and move strategies that most organizations wouldn’t even consider. Like many of you, Nancy knows that advancing the World Bank to divest from private water will be a game changer. Today one in four people lack enough safe drinking water; shifting the World Bank’s practices will remove a key driver of water privatization globally and redirect funding in the Global South to public systems. This year, she made a substantial investment toward achieving this goal. Thanks to her courageous and generous challenge grant, in which so many of you have already participated, we are bringing concerns of communities whose water sources have been negatively impacted by World Bank investments directly to top World Bank leadership, and securing commitments to respond to campaign demands.

It is a privilege to steward the vision of partners like Dick, Shirley, Janet, Nancy and you—and to share your inspiration with the next generation of organizers. Thanks to you, Corporate Accountability International today is bolder than ever in our energy and drive. And, as 21st century tactics and tools such as online organizing through social media grow, we are readily harnessing their power to maximize organizational impact.

Today, as when I began this work two and a half decades ago, you give me hope. And for that, I am deeply grateful. The change your continued partnership makes possible doesn’t come easy, nor does it come overnight. But when it comes, it is deep and systemic. It saves millions of lives and protects what we hold most dear: our health, our environment and our democracy.

Onward,

KELLE LOUAILLIER

KELLE LOUAILLIER
Halting the global corporate water grab

On the night of July 2, St. Louis resident and Corporate Accountability International member Sandra Spencer faced her city’s officials. She demanded the mayor and key decision-makers stop a proposed contract with global water corporation Veolia. The corporate water grab she had seen firsthand as a hospital chaplain during her missions in Latin America was hitting home. And with your support, she took a critical stand in the organization’s high-impact campaign to uphold the human right to water.

It wasn’t easy. Veolia’s backroom dealing and hefty lobbying expenditures had set the $250,000 contract on a fast track, promising cost savings and heightened efficiency. But the grassroots opposition you helped mobilize filled the hearing room that night. There, Sandra described how, elsewhere, the privatizer routinely burdened residents with rate hikes and job layoffs while infrastructure improvements languished. She wondered why her cash-strapped city would want a global corporation like Veolia to control or profit from its water supply.

The mayor relented. The vote was delayed. And, because of your tenacious support, Sandra and a large coalition of St. Louis residents ran Veolia out of town in October; the corporation decided it was more trouble than it was worth to keep pursuing the contract.

This is the type of victory you make possible. In the U.S., you are catapulting the National Park Service toward a bottled-water-free future. You’re also holding the private water industry in check while building the political will for cities and states to reinvest in public water. Globally, where one in four people use unsafe water, you are ratcheting up pressure on the World Bank with a strategic campaign to compel the Bank to stop bankrolling a corporate water grab. This inherent conflict of interest threatens the lives of millions of people and makes a mockery of the World Bank’s own mission of poverty alleviation.

Together, we are building a world where no one lacks something so fundamental to life as water.

IMAGE: (ABOVE) Public water advocates in St. Louis display their demands to keep city water in public hands. This grassroots campaign blocked Veolia’s efforts for over a year until the corporation finally dropped its proposed contract due to ongoing opposition. Photo credit: Suhad Khatib
“Unchecked corporate power is one of the most pressing issues of our time. The Wallace Global Fund is proud to support Corporate Accountability International in its critical role protecting natural resources and human rights around the world from corporate malfeasance.”

ELLEN DORSEY | EXECUTIVE DIRECTOR OF WALLACE GLOBAL FUND

DID YOU KNOW? Since the World Bank-backed private water takeover of Manila, Philippines, water rates have jumped more than 600 percent rendering clean, safe water unaffordable to most residents. Source: The human toll of water privatization in Manila, Corporate Accountability International

2013 HIGHLIGHTS

Experts champion your concerns with World Bank practices

- During the World Bank’s annual meetings, you directly called on the Bank to divest from private water projects. More than 70 allies joined the call including a wide range of luminaries from economist Ha-Joon Chang to World Bank alumnus Robert Goodland, and members of communities directly impacted by water privatization. President Jim Yong Kim responded by acknowledging the importance of your work. He expressed that he was “keen to examine any problems” with World-Bank-financed private water projects, and that the Bank would further engage with the organization.

- You supported communities challenging water giants globally. You’re helping communities around the world take back control of the tap from global water giants. This year, you provided technical support to Filipino activists during high-profile debates with water executives, publicized the mobilization of Jakarta residents to remunicipalize their water supply and otherwise brought the realities on the ground into the boardrooms of the World Bank.

- You’re moving national parks to think outside the bottle. This spring, you rallied park-goers, celebrities, organizations and businesses to show their support for bottled-water-free parks. Your initiative garnered front-page coverage in the San Francisco Chronicle as well as the support of editorial boards, including the Philadelphia Inquirer. Parks around the country such as Golden Gate National Recreation Area, Mount Rainier and Lake Mead are now following the lead of the Grand Canyon and others in moving toward going bottled water free.

LOOKING AHEAD

Safeguarding water for the common good around the world

- Deepen engagement with World Bank to divest from private water. Your support will advance high-level conversations at the World Bank and build parallel grassroots pressure to reduce World Bank financing for projects that price out low-income communities while enriching wealthy global corporations.

- Prevent water profiteering, support U.S. reinvestment. As water giants Suez and Veolia expand in the U.S., you will bolster communities across the country in preventing corporations from profiting from their public water. You’ll also rally support—from the grassroots to public officials—for much-needed investment in the tap.

- Grow the number of parks bucking the bottle. Building on current momentum, you’ll compel the next round of parks to go bottled water free. By generating headlines, educating millions of people across the country and moving tens of thousands of park-goers to take action, you’ll provide the clarion call: water, like our parks, is not for sale.

IMAGE: (ABOVE) According to Dave Uberuaga, Superintendent of Grand Canyon National Park: “Grand Canyon’s decision to think outside the bottle has helped clear a trail for fellow parks to follow.” And so they have. Thanks to your support, national parks are standing up to the bottled-water industry and bucking the bottle.

“I if the World Bank is to be changed, it’s Corporate Accountability International that will do it. The organization consistently achieves the goals it sets out to achieve. I know this campaign—and my investment in it—will be successful.”

NANCY NORDHOFF
PHILANTHROPIST AND ENVIRONMENTALIST, MEMBER SINCE 2005

IMAGE: (ABOVE) Campaign Director Shayda Naficy brought your concerns to this key meeting of World Bank Executive Directors last year. Naficy (center), with your support, made the case for World Bank divestment from private water and shined a light on the devastating impact of water privatization.
You, moms, kids and media turn up the heat on McDonald’s marketing to kids and communities of color

Fed up with the damage wrought by McDonald’s and the fast-food industry, she partnered with Corporate Accountability International to speak on behalf of her community and people across the country, from South Los Angeles to Chicago’s South Side. Tanya told CEO Thompson she wanted an end to the celebrity endorsements, youth sports league sponsorships, in-school promotions, websites targeting children of color and other marketing aimed at undermining parents like her.

Your partnership helped get Tanya in the room. It also amplified her words. Far-reaching news stories in outlets from USA Today to Good Morning America and from NPR to the Financial Times reached a public increasingly aware of the link between predatory marketing and the epidemic of diet-related disease.

As a result, the public climate and industry are changing. Fast-food chains like KFC are dropping kid-focused mascots like Colonel Sanders, and, like Taco Bell, dropping kids’ meals altogether. You have also helped embolden public figures like Michelle Obama, who told food industry executives this fall that the time has come to stop “undermining [parents] as they try to make healthier choices for their families.”

And, as Tanya told CEO Thompson, the time has come for McDonald’s to follow.

CHALLENGE CORPORATE ABUSE OF OUR FOOD

Taking on the “alligator in the swamp”

South Bronx community organizer Tanya Fields approached the microphone at McDonald’s shareholders’ meeting. She looked CEO Don Thompson in the eye and said, “My community is a food swamp … and McDonald’s is the biggest alligator in the swamp.” Her message—and yours—was clear: the burger giant must stop targeting her community.

Founder of the food justice organization BLK ProjeK and a single mother of four, Tanya advocates for a healthier food landscape. Over the years, she has witnessed a saturation of fast-food chains and marketing in her community: the makings of today’s “swamp.” The trend has led to alarming rates of diet-related disease, especially in children.

IMAGE: (ABOVE) Tanya Fields (left) with Hannah and Kia Robertson, three healthy food advocates outside the McDonald’s shareholders’ meeting in Oak Brook, IL, where they are about to directly challenge CEO Don Thompson on the corporation’s targeted marketing to kids and communities of color.
DID YOU KNOW? Monsanto budgeted $1.1 billion in 2011 alone to market its seeds and chemicals to farmers and to convince the broad public of their necessity. This biotech behemoth controls more than 85 percent of the market for GMO seeds. Source: FoodMythbusters.org

2013 HIGHLIGHTS

Hospitals, bloggers, sustainable food advocates close in on McDonald’s

> Global media coverage condemns McDonald’s marketing to kids. You sent 9-year-old nutrition advocate Hannah Robertson and her mom Kia to the annual McDonald’s shareholders’ meeting alongside Tanya Fields. In her statement, Hannah asked CEO Don Thompson to stop “try[ing] to trick kids into eating food that isn’t good for them,” spurring thousands of news stories across the globe.

> Mom bloggers stand up to burger giant. With mothers growing increasingly resistant to feeding their children McDonald’s-style junk food, the corporation has ratcheted up efforts to woo, overcome or otherwise undermine this critical demographic it calls “gatekeepers.” In response, you helped launch #MomsNotLovinIt, a far-reaching online campaign that mobilized moms and top bloggers nationwide to pressure McDonald’s to stop marketing to children.

> You helped bust Big Food’s biggest myth. Ever hear the refrain, “industrial agriculture is the only way to feed the world?” Many of us have, thanks to million-dollar marketing campaigns from Monsanto and other corporations. That’s why on Food Day 2012, you and other partners teamed up with bestselling author Anna Lappé to launch a potent new collaboration and the first in a series of short films dubbed “Food MythBusters.”

> Hospital ends contract with McDonald’s. McDonald’s stores in hospitals earn it an undeserved association with healthfulness. After you mobilized more than 3,000 health professionals to call on McDonald’s to end its marketing to kids, the organization sent letters to 23 hospitals with McDonald’s stores asking them to bag the burger giant. During this time, Truman Medical Centers of Kansas City, Missouri stepped up, the fourth hospital in recent years to take such action.

LOOKING AHEAD

Reining in junk-food giants to protect kids’ health

> More myth busting. Next up in the Food MythBusters series? A new film dispelling the myth that junk-food corporations are just giving the public what it demands. More than 100 organizations, from the Center for Science in the Public Interest to the Yale Rudd Center, are helping promote the collaboration’s next phase, calling for McDonald’s to retire HappyMeal.com—the burger giant’s online theme park designed to hook kids on its food and brand.

> Expose charity as marketing by another name. Your support is making possible a groundbreaking new report, authored by advisory board member and critically-acclaimed author Michele Simon. The report examines how McDonald’s uses charity to squelch criticism and ingratiate the corporation to the very communities most impacted by its abuses. In publicizing the findings, you will help pierce the veil long used to defend indefensible practices like the predatory marketing of junk food to children.

> Strengthen international standards to limit junk-food marketing to kids. Corporate Accountability International has played a key role in advancing standards at the World Health Assembly for the marketing of junk food and drinks to kids. As countries such as Canada, Chile and Norway embrace these standards, we will work to help more join their ranks.
Shoring up public health from Big Tobacco’s corrosive reach

On the first day of the global tobacco treaty meetings in Seoul, South Korea, throngs of industry representatives filled the “public” gallery—intent on subverting the proceedings. Public health advocate and long-time ally Bobby Ramakant immediately jumped into action with the organization and its global allies, convincing delegate after delegate to demand the industry be barred. The next day the gallery was clear of Big Tobacco flacks and lobbyists—a testament to the power of your support. Together, we are protecting public health from the industry’s attempts to sue, bribe and bully governments into rolling back lifesaving progress on tobacco control.

Indeed, when, at the opening of the treaty meetings, World Health Organization’s (WHO) Director-General Margaret Chan described the tobacco industry as a “corrosive substance that can… seep through any crack or fissure,” and exhorted her audience to “seal all these cracks and fissures, one by one,” she seemed to be describing the work you help make happen every day.

It’s members like you who raised the funds for Ramakant to travel from his hometown of Lucknow, India to join the organization’s high-impact network of allies and staff in Seoul. And it’s because of you that Ramakant and the team were able to focus the meetings on ending tobacco smuggling and other crucial measures to save 200 million lives from the tobacco epidemic by 2050.

This success was just one of many you made possible this year. From further limiting the industry’s ability to addict kids in the U.S. to safeguarding ad bans against Big Tobacco’s spurious lawsuits, your support is “sealing up the cracks,” giving Big Tobacco fewer and fewer avenues in which to threaten the health of children, women and people everywhere.

You help save lives by advancing strong global public health measures in the face of the tobacco industry’s bullying

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IMAGE: (ABOVE) Ally Bobby Ramakant leads a workshop for corporate accountability advocates in India on how to keep Big Tobacco out of the policy-making process.
DID YOU KNOW? An estimated $10 billion is spent annually on marketing by Big Tobacco in the United States. Untold (and unreported) billions are spent globally. Source: Federal Trade Commission

“Shoring up public health from Big Tobacco’s corrosive reach”

2013 HIGHLIGHTS

WHO, global allies, you curb Big Tobacco’s deadly interference

> You secure global policy curbing illicit trade. While the tobacco industry’s PR spins smuggling as the result of increased regulation, Big Tobacco is actually complicit in illicit trade worldwide. It helps the industry avoid paying taxes (which could be directed at programs to prevent addiction) and pries open new markets for brands like Philip Morris International’s Marlboro, putting cheap cigarettes in kids’ hands. But in the recent treaty negotiations in Seoul, more than 170 countries adopted measures to halt this illegal trade behind the world’s largest preventable epidemic.

> Your support puts the global tobacco treaty to work. Until last year, some of the cheapest cigarettes in the world could be bought in the Philippines, thanks to the aggressive lobbying and outsized influence of the local Philip Morris International affiliate. But after years of campaigning by public health allies, Filipino lawmakers approved a tobacco taxation policy last December. It will curb youth addiction rates and earmark the taxes for public health initiatives. The Philippines is one of the 177 countries around the world implementing such measures as outlined in the global tobacco treaty you made possible.

LOOKING AHEAD

Holding Big Tobacco liable globally

> Support passage of strong public health policy across the globe. As countries around the world implement health policy in line with the global tobacco treaty, the tobacco industry continues to obstruct laws that will save millions of lives. Nowhere are the stakes as high as in the Global South, where you are helping realize the promise of the treaty by supporting our global allies in defying Big Tobacco to pass lifesaving public health measures.

> Develop measures to hold Big Tobacco financially liable for its abuses. In 1998, buoyed by Corporate Accountability International’s campaigning, states’ attorneys general secured hundreds of billions of dollars from Big Tobacco for the costs of its harm to public health. Now 15 years later, you will help advance groundbreaking global tobacco treaty measures to similarly hold the industry liable and ultimately, fundamentally shift the cost-benefit ratio for the tobacco industry globally.

> Keep Big Tobacco at bay in the U.S. Together, we’ll safeguard the health of youth in the U.S., preventing the industry from exploiting loopholes and circumventing tobacco control policies. You will help end Big Tobacco’s targeted marketing of menthol cigarettes to youth and communities of color and support U.S. cities working to pass tobacco control laws.

“T’ve searched far and wide in my work, and I know that Corporate Accountability International is one of the only truly member-centered organizations in the world. And it shows. Members give the organization its power to take on the most powerful corporations and institutions—and win.”

GWEN CHAPMAN | GIFT PLANNING ADVISOR

“...the tobacco industry behaves like a corrosive substance that can eat through, or seep through, any crack or fissure in the armor of our defenses. Our response must be to seal all these cracks and fissures, one by one, with science and evidence … and backed by the rule of law.”

DR. MARGARET CHAN | DIRECTOR-GENERAL OF THE WORLD HEALTH ORGANIZATION

IMAGE: (ABOVE) This year’s World No Tobacco Day garnered worldwide media coverage and secured important commitments from elected officials. Here, ally Dr. Flore Ndembiyembe of Coalition Camerounaise Contre le Tabac speaks to Cameroon national television reporters on the importance of banning tobacco ads.
What you made possible:

A decade of powerful protection

The global tobacco treaty’s global safeguards established a groundbreaking precedent to keep corporate interests out of public policy.

2013 marked the 10th anniversary of the adoption of the World Health Organization’s (WHO) Framework Convention on Tobacco Control, known as the global tobacco treaty—the world’s first public health and corporate accountability treaty. Today, 177 countries have ratified the treaty, protecting 90 percent of the world’s population. The treaty is a powerful model for holding other dangerous industries accountable. For example, during the U.N. climate change talks in November 2013, advocacy groups called on the U.N. to bar the fossil fuel industry from having a seat at the table. To make their case, they cited the powerful language of the global tobacco treaty that prohibits the tobacco industry from having any say in setting public health policy, noting a fundamental conflict of interest.

The success of the global tobacco treaty, made possible by members like you, is having far-reaching and positive effects that extend well beyond what we thought was possible just 10 years ago. Here’s a look back:

1. Deputy Director Patti Lynn and Nigerian ally Akinbode Olufafe present the American health attaché in Geneva, David Hohman, the “Marlboro Man Award” in 2002. The award shamed the U.S. for advocating the interests of Big Tobacco and otherwise stymieing progress during treaty negotiations.

2. Latin America Director Yul Francisco Dorado (center) parades, balloons in hand, to celebrate passage of Colombia’s national tobacco control law in 2009. The law enshrines the global tobacco treaty’s lifesaving protections into national law.

3. Campaigns Director Gigi Kellett at a treaty meeting in Geneva in 2010 during the 5th anniversary of the global tobacco treaty entering into force. The organization’s Official Relations Status with the WHO has long made Corporate Accountability International a key player in advancing the treaty.

4. In 2003, the organization released a report titled “Cowboy Diplomacy” detailing the United States’ history of undermining health and environmental treaties—including the global tobacco treaty. By 2005, the ensuing shame campaign, led by members like you, helped compel 11 senators, including Illinois junior Senator Barack Obama, to demand the U.S. ratify the treaty. Ten years later, the U.S. has yet to ratify.

The organization presents Dr. Caleb Otto of Palau a certificate in 2005 for leading his country’s efforts to be among the first 40 ratifying countries. Dr. Otto’s Palau, one of the world’s smallest countries, made a bold stand against Big Tobacco and was integral in mobilizing the public support other champions needed to advance the treaty in their countries.

5. Latin America Director Yul Francisco Dorado meets with the former president of Uruguay at the 2010 treaty meetings. While there, Dorado helped advance a resolution unifying world governments behind Uruguay in defending its public health protections against a Philip Morris International lawsuit. Photo credit: PAHO/WHO

6. Latin America Director Yul Francisco Dorado joins hundreds of such marches in Uruguay in defending its public health protections over a Philip Morris International lawsuit. Photo credit: PAHO/WHO

7. Executive Director Kelle Louaiillier speaks and receives an award at a Pan American Health Organization (PAHO) meeting in 2012 for the organization’s lifesaving work to safeguard public health law from tobacco industry interference. Photo credit: PAHO/WHO

8. Corporate Accountability International and other allies partner with the WHO’s World No Tobacco Day as an education and visibility event to promote tobacco control policies. In 2013, for the first time, the WHO focused its campaign on industry interference, signaling the institution’s commitment to challenging Big Tobacco’s attempts to water down and block public health protections worldwide.

9. Executive Director Kelle Louaiillier speaks and receives an award at a Pan American Health Organization (PAHO) meeting in 2012 for the organization’s lifesaving work to safeguard public health law from tobacco industry interference. Photo credit: PAHO/WHO

10. Ally Southeast Asia Tobacco Control Alliance (SEATCA) in a 2011 Big Tobacco protest in the Philippines. SEATCA is a member of the Network for Accountability of Tobacco Transnationals (NATT), a high-impact coalition of global organizations founded by Corporate Accountability International in 1999.

11. At the 2012 treaty meetings in Seoul, South Korea you helped Corporate Accountability International and its allies pressure governments to exclude legions of industry lobbyists from participating in the negotiations under the guise of “public badges.” This move underscored the importance of the specific treaty guidelines which guard against industry interference.
What you made possible: A decade of powerful protection.
Democracy wins over Monsanto’s clout

From Bank of America’s bankrolling of Big Coal to Big Oil’s underhanded lobbying on the Keystone XL Pipeline, global corporations continue to undermine communities and the rights of people the world over.

But members like you have made it clear you’ve had enough. For a second year, you voted Monsanto the year’s most shameful corporation—and for good reason. The agribusiness giant poured $8 million into California to defeat a popular measure requiring GMO foods labeling. Monsanto also attempted to ram a bill through Congress allowing the corporation to ignore existing regulations and grow genetically engineered foods even if there was a court order to stop it.

And you turned your votes into action. Together, we teamed up with the Organic Consumers Association to build the grassroots momentum to defeat the so-called “Monsanto Protection Act.”

Runners-up:

**EXXONMOBIL** for concealing the public health impact of fracking while lavishing millions on Capitol Hill to prevent needed environmental protections.

**NEWS CORPORATION** (owner of FOX News) for exploiting the Citizens United decision to spend more than $8 million on campaign contributions and an additional $61 million on U.S. lobbying from 2010 through the 2012 election while allegedly tapping the phones of more than a thousand people.
SAFEGUARDING DEMOCRACY
Where global corporations attempted to corrupt the political process and further entrench their interests—abusing public health, human rights, the environment and our democracy to line their corporate coffers—you were there to hold them accountable.

› You exposed corporate-driven trade agreements. The Trans-Pacific Partnership (TPP) is the largest and most secretive “free trade” agreement ever negotiated by the United States. But with your support, Corporate Accountability International exposed the backroom negotiations in media outlets from Reuters to The Wall Street Journal.

› You challenged corporate election spending: Corporate Accountability International is a member of the Corporate Reform Coalition, which works to limit the impact of the Citizens United decision by exposing and challenging corporate influence in our elections. As part of the partnership, you helped create visibility around poll results released ahead of the U.S. election showing that among voters in the U.S.—across party lines—a majority are concerned about corporate power and influence over our elections and beyond.

IMAGE: (ABOVE) During the 2012 election, Monsanto and others aggressively squashed California’s attempts to label GMO products. The corporation spent at least $8 million to defeat Prop 37, a measure that would have required GMO labeling throughout the state. Photo credit: Right to Know GMO Coalition
Corporate Accountability International cultivates a passionate, dedicated and powerful group of advisors from a multitude of backgrounds and perspectives. The organization looks to its board and its expert advisors to help shape smart, effective strategies to hold corporations accountable for the long term.
CHALLENGE CORPORATE CONTROL OF WATER

PUBLIC WATER WORKS!

U.S. CONGRESSMAN RAÚL M. GRIJALVA
Representative, Arizona’s 7th Congressional District

WENONAH HAUTER
Executive Director, Food & Water Watch

VAN JONES
President and Co-Founder, Rebuild the Dream

ANNE LEONARD
Author and Director, The Story of Stuff

INTERNATIONAL WATER

NANCY ALEXANDER
Program Director Economic Governance, Heinrich Böll Foundation

DAVID HALL
Director, Public Services International Research Unit (PSIRU), UK

DAVID HUNTER
Law Professor, American University

NAOMI KLEIN
Investigative journalist and author, “The Shock Doctrine,” “No Logo”

JUAN CAMILO MIRA
Technical Unit Coordinator, Corporación ECOFONDO, Colombia

MILDRED WARNER
Professor, City and Regional Planning, Cornell University

CHALLENGE CORPORATE ABUSE OF OUR FOOD

VALUE [THE] MEAL

RONNIE CUMMINS
Founder and Director, Organic Consumers Association

DAVID L. KATZ
MD; MPH; FACPM; FACP; Physician, Yale School of Medicine; Writer, “O,” and “NY Times Magazine”

FRANCES MOORE LAPPÉ
Co-Founder, Co-Director, Small Planet Institute

SUSAN LINN
EdD, Executive Director, Campaign for a Commercial-Free Childhood

ALAN MEYERS
MD; MPH; Physician, Boston Medical Center; Professor, BU School of Medicine

MARION NESTLE
PhD; MPH; Professor, Nutrition and Public Health New York University

RAJ PATEL
Author, “Stuffed and Starved,” “The Value of Nothing”

SCOT QUARANDA
Campaign Director, Dogwood Alliance

MICHELE SIMON
JD; MPH; author, “Appetite for Profit”

JUDY WICKS
Founder, White Dog Café

CHALLENGE BIG TOBACCO

NETWORK FOR ACCOUNTABILITY OF TOBACCO TRANSNATIONALS

YUL FRANCISCO DORADO
Latin America Director

MUYUNDA ILILONGA
Executive Director, Zambian Consumers Association, Zambia

PHILIP JAKPOR
Head of Media, Environmental Rights Action/Friends of the Earth Nigeria

LABRAM MUSAH
Programmes Director, Vision for Alternative Development, Ghana

SAMUEL OCHIENG
Former President, Consumers International; Chief Executive, Consumer Information Network Kenya

AKINBODE OLUWAFEMI
Director of Corporate Accountability, Environmental Rights Action/Friends of the Earth Nigeria

BOBBY RAMAKANT
Tobacco Control Coordinator, Asha Parivar, India

IRENE PATRICIA REYES
Managing Director, HealthJustice Philippines
PHILANTHROPIC PARTNERS

JULY 1, 2012 - JUNE 30, 2013

VISIONARY
$25,000+
11th Hour Project
Jamey & Sara Aebersold
Edith Allen
Anonymous
Compton Foundation
Joan Biddle
Barbara Forster & Lawrence Hendrickson
Lisa & Douglas Goldman Fund
Greater Kansas City Community Foundation
Jan Hester
Betsy Krieger
Marcia & Harold Levine
Philanthropic Fund of the Jewish Community Federation of Cleveland
Betty Morningstar & Janette Hollander
Catherine Morton
Nancy Nordhoff & Lynn Hays
The Overbrook Foundation
Park Foundation
Cathy Raphael
Deborah Rose
John & Barbara Schubert
Town Creek Foundation
Roland Van Liew
Wallace Global Fund

CHANGEMAKER
$10,000 - $24,999
Anonymous
Jim & Barbara Becker
Big Cat Foundation
Cedar Tree Foundation
Jane Cowles
Cropp Cooperative
Organic Valley Fund
Richard & Carol Daynard
Delight & Paul Dodyk
Martha Ferger
Fidelity Charitable Gift Fund
Joan Fitzgerald
Dan & Lisa Gopen
Kate & Jeff Haas
Don & Diane Hewat
Tracy Hewat
John Kern & Valentine Hurley
The Zephyr Fund

MUCKRAKER
$500-$999
Adors of the Blood of Christ
Petrie Aapears
Anonymous
Jill Appel
Christine Appleton
Christine Austria
Christian Bailey & Wesley Glebe
Patricia Berger
Charlie Bertram
Howard & Suzanne Berwind
Inez Black
Mike Bonnet
Leonard Brickman
Grace & William Brinker
Mims Butterworth
Michael Cavanaugh
Sarah Clemens
Sue Colbath
Rori Cross
James & Marilyn Davidheiser
Winston Deblanc
James DeLeu
Jeffrey Dennis
Raj & Helen Desai
Griswold Oraz
Rachel Dunay
Rob Ellet
TJ Fairclough
Felician Franciscan Sisters
Evelyn Ferguson
Tessa Flores
Evie Frost
Barbara & James Gabbert
Tom Gaffney & Syd Carter
John Garn
Robert Godes
Peter Goldman
Hall & Bobbi Gordon
Judy Grant
Lumina Greenway
Linda Grove
Dr. Curtis Webster & Kay Gustafson
Constance & James Haddad
Thomas Hall & Elizabeth McLoughlin
Krya Harris
Lolene Hathaway
Kip Henry
Lawrence Hess
Mark Hinton
Brigid Hobbs
Larry Hoellwarth
John Hoffey & Larry Condon
Joe & Mary Hoffee
Zeb Holler
Susan Hopkins
Glenn Hurowitz
Esther Huston
Jewish Foundation of Memphis
Virginia Johnson
Gigi Kellett & Noah Sawyer
Lee & Lori Kisling
Michael Klasson
Kent Klautd
Caleb Klepper
Seán Kline
John Lamb & Diana Gaumond
Patricia Lambert
Rita Lara
Jean Lecuyer
Olya & Edwin Liddell
Lois Lighthart
Jessica Lindsey
Robin Lloyd
Margarita Lopez
Clare MacDonald-Sexton
Nancy Maizels & Alan Weiner
Carol Marin
Paul Meissner
Nancy Meyer & Marc Weiss
Crosby Milne
Bill & Sue Morrill
Dr. John & Ruth Morton
Kenneth & Katharine Mountcastle
Linda Nelson
Merilee Novinson
Marnie Owen & Ethan Hausman
John & Katherine Paterson
Phogh Phoundation
Katherine & William Prendergast
Tom Re
Valerie Reuther & Linda Bartlett
Peter Reynolds
Joyce Rudquist
Carlton & Lorna Russell
Melton & Jeanne Saier
Yorizaka Sakakura
Samuel & Florence Salem
Alan & Sherry Samuels
Anna Marie Schmidt & Bob Rot
Patricia Scocfield
Peter Seidel
Sisters of Presentation of the Blessed Virgin Mary

MOVEMENT BUILDER
$1,000 - $9,999
David Adler
Ralph Albert
Margaret & Donald Alter
Anonymious
Skip & Betsy Baker-Smith
Dick & Debbie Bancroft
Sheldon Baskin
Catherine Bax & Ann Turner
Peter Beckman
Kay Berkson & Sidney Hollander
Alden & Barbara Besse
Emily Best & Erich Cramer
Lewis Black
Bloomberg Initiative
Joselyn Blumenthal
Elspeth Bobbs
Liz Boehm
Mig Boyle
Hugh Brady
Allen Broadman
Mark Bromley
Judith & Rev. C. F. Buechner
Elizabeth Busheuff
Martha Butler
Kevin Calder
Lee Carpenter
Paul Chabot
Chalfonte Foundation
Polly & Randy Chernow
Dorothy Christ & Hugh Tilson
Susan Clark
Polly Cleveland & Thomas Haines
Kathryn & Douglas Cochrane
Mary Coelho
Harvey & Naomi Cohen
Eugene & Mary Jo Cole
Community Foundation for
Greater Buffalo
Terry Cook & John Gosink
Russell Cowles & Josine Peters
Bruce Cronhardt
Penelope Curtis
Warren Davis
Samuel De Merit
Dominican Sisters of
Springfield
Bill Donnelly
The Dudley Foundation
Gordon & Jeaninne Dunn
Dr. David Dunning
Martha Easter-Wells
Wendy Fassett & Kevin Mahony
Sarmad Fatemi
Clair Feinon
Winfred Foster
Freidberg Family Foundation
Fundacion InterAmericana
del Corazon Argentina
Linda Goedlich
Dick Goodwin & Judith Bell
Dr. Jay Gordon
Evelyn E. & Richard J. Gunst
Foundation
Mary Gunst & Esau Kerr
Frank Hagan
Jamine Hammer
John Harrington
Louise Harter
Gay & Dick Harter
Anne Harvey & Janice Pickard
Rick & Emmy Hausman
Ruth Hawkins
Adrienne Hiegel & Debbie Nelson

John Hirschi
Tony Holtzman
Robert Howard
Polly Howells
Priscilla & Richard Hunt
The Kurt & Foundation
War & Lois Irwin
William ieache
Jewish Community Federation of
San Francisco
Jewish Federation of
Cleveland
John & Ann Marie Judson
Martin & Carolyn Karcher
Charles & Angeliki Keil
Michael Kenoyer
Dr. Pat Kenschaft & Dr.
Fred Chichester
Mike Kitzmoll
Alan Kligerman
Marianne Kluever
Carl Kohls
Christian Kupsch
Paul Lappé
Lawrence Valentine Foundation
Jane Lenwethal
Rebecca Liebman
Chris Lloyd
Henry Lord
Patti Lynn
Leah Margulies
David & Sandra Matheson
Kenneth May
Ann McAlpin
Janet McAlpin & David Godsey
Bishop John McCarthy
James McQuinn
Howard Mechanic
Purple Lady Barbara J.
Meislin Fund of the Jewish
Community Endowment Fund
Julie & Ed Melton
Bethany Menkart
Mennonite Foundation
Bruce Merrill
Rev. James Meyer
Kim & Ron Milford
Gerry Milliken
Kathy Mulvey
Riley & Rebecca Newman
Frun Nyce
Jesse O’ke & Mary Harrington
Our Lady of Victory Missionary
Sisters
Judith Palmer
Reynolds & Bette Paris
David Paul
Penny Penniman &
Thomas Gill
Allie Perry
Marcia Peters
Barbara & Albert Peters
Charles Phillips
The Pittsburgh Foundation
Sandy Polshuk
Marcia Pottle
Anne Powell Riley
Sheldon Praisier
William Preston
Racine Dominican Sisters
Cynthia Reich
Joe Roberts
Simonne Ruff
Dr. Chris Rundels
Dick Sarafson
Jo & Robert Sawyer
Mark Schultz & Jeannette
Raymond
Deborah Schumann
Suzanne Scollon

Nancy Sever
Honey Sharp & Dr. David
Lippman
Sayre Sheldon
Peter Sills & Susan Thomas
Henri Simmons
Sisters of Charity of Cincinnati
Sisters of St. Francis
Sisters of St. Francis of
Rochester
Bardwell & Charlotte Smith
Will & Robin Spears
Jennifer Stanley
Gil & Cynthia Steil
Ruth Stern
Jocqueline Stewart
Kathleen Stiven
Eric Suba
Kathy & Clark Taylor
Jane Turner
William Tuthill & Greg
Anderson
Kate & Fil Villers
Duke & Gabrielle Virca
Todd Virtue
Vanguard Charitable
Endowment Program on behalf of
Mark Wainger & Rhoda Woo
Geraldine Wallman
Joan Webster
Joyce Weir
Mike Wertheim
Wichita Falls Area Community Foundation
Wild Waters Foundation
Wild Woods Foundation
Judd Williams
John Wortham & Dr. Cindy
Johnson
Eleanor & John Yackel
Donna Yanowitz
The Zephyr Fund

Barbara & James Gabbert
Tom Gaffney & Syd Carter
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Yorizaka Sakakura
Samuel & Florence Salem
Alan & Sherry Samuels
Anna Marie Schmidt & Bob
Rot
Patricia Scocfield
Peter Seidel
Sisters of Presentation of
the Blessed Virgin Mary

14
IDA TARBELL MONTHLY GIVING SOCIETY

John Abrahall
Tracey Acevez
Dr. Karen Achberger
Ken Acton
Nick Almanza
Richard Alonzo
Alan & Carol Alterman
Chris Ambrosini
Richard & Andrea Amend
Debra Ames
Haki Ammi
Judy Ancell
Rose Anconla
Dorothy Andersen
Charles Anderson
Laura Anderson
Rosemary Anderson
Anonymous
Karolo Aparicio
Jill Appel
Diana Arezzo
Richard & Ada Arrucci
Bettie Arsenault
Tim Arsenault
Russell Attte & Judy Leurquin
Chris Aurierra
Christine Austria
Bevinn Badenhausen
Edward Baer
Christine Bailey & Wesley Glebe
Bruce Bailey
Gay Barnes
Emily Baker
Skip & Betsy Baker-Smith
Emille Ballard
Katalin & Robert Baltimore
Dick & Debbie Bancroft
Patricia Barber
Cynthia Bargar
Elizabeth & Rodney Barker
Ed & Barbara Barlow
Yuko & Andrew Barnaby
Barbara Barry
Amy Battisti-Ashe & Michael Muehe
Serena Baum
Christine Baumel
Barbara & Philip Bayless
Paul Beach
Anne & Gerry Becker
Jim & Barbara Becker
Lila Becker
Sally Beecher
Carol Bell & James Michel
Betsy Bell
Shari Bell
Andrea Bennett
Daniel Bennett
Gregory Bennett
Libby Bennett
Sarah Bennett & Michael Durney
Crystal Bergemann
Ryan Bergeron
David Berkshire
John Bernard
Howard & Deborah Bernstein
Charles Bertram
Howard & Suzanne Berwind
Alice Beveridge
James & Charlotte Beyer
Tamiko Beyer & Kian Goh
Rabbi Binyamin Bieber
Patricia Biddinger
Gerry Bill
Dick Blackbird
Debra & Louise Blickestaff
Fritz Blume
Arlo & Karen Blumhagen
Alan Blumkin
Liz Boehm
Sharon & Anthony Boekhoff
Diana Bohn
T.J. Boisseau & Kirk Hoppe
Robert Bolman
Patrick Bolton
Pat Bonner
Mike Bonnet
Lawrence Boris
Mary Boris
Chris Bostic
Joanne Borquin
Carol Bowers
Delphine Bowers
Shirley Boyd
Catherine Boyle
Mary Boyle
Mig Boyle
Peter Bradlee
Paula Bramante
Dr. Patricia Brendenberg
Erik Breid
Mercedes Brennan
Tamara Brennan
Joan Brigham
Billy Brittingham
Carolyn Broadwell
Mark Brody
Paolo Brooks
Sylvia Broude & Winston Vaughan
Edwin Brown
Lorraine Brown
Susan Browne
Jo Brownsom
John Bruggeman
Christine Bryant
Florence & Edward Bryant
Maureen Burke
William Burke
Joshua Buswell-Charkow
John Butler
Mims Butterworth
Beth Bye & Tracey Wilson
Christopher Byrum
Sara Cameron
Natalie C. Feld
Karla Capers & Steve Ensdorf
Natalie Caprio
Sara Carnahan
Jeremiah Carnelli & Dana Kambe
James & Eliza Carney
Nance Carroll
Kathryn Carson & Steen Halling
Caron Carroll
Ashley Carter
June Carvalho
Conor Casey
Madeline Casey
Beaton Castle
Thomas Catchings
Darlene Cerevello & Jesse Greenman
Jamie Cerretti
Josch Cerretti
Stacey Chalker & Ariane Chacker-Bourruet
Holmes Chappell
Dr. Jessayle Charles
Steven Chase
Allen Chazin
Brian Chen
David Chilton
Leonid Chindelevitch
Mary Christ
Dr. Allison Christie
Jean & Robert Clauss
Kao-Ping Chua
Balvin Chuah
Elly Churchill & Ted Fields
Jon & Amy Churchill
Jean & Don Clark
Terresee & Brita Clark
Thomas Cleary
Sarah Clemons
Keith Clougherty
Mark Cody
Bruce Cohen
Judith Cohen-Blecher
Susan Conn-Goss
Marlene Colbeck
Nancy Cole & Catherine Brady
Donald Coleman
James Coleman
Bill Comer
Bob Conger
Chris Connaire
Robert Conner
Albert Cook
Patricia Cook
Christian Corcoran
Sue Corcoran & Vincent Gates
Colette Cordova
John Corr
Nancy Counter
Wendell Covalt
Donald Cowan
Wendell Craig
Charles Critten
Bruce Cronhardt
Jim Cronin
Carol Cross
J. Kevin Cross
Jeff Cross
Kirsten Cross & Michael David Sasson
Michael & Deidre Cross
Diane Crowell
Daniel Cuneo
Lydia Cunningham
Norah Cunningham
Penelope Curtis
Bill Cutler
Elmer & Dorothy Cwach
Charles Daghgreen
Adrienne Daniel-Grist
Robert Dargatz
Walter Daub
James & Marilyn Davidheiser
Cheryl Davis
George Davis
Stanley Dawson
Stacy De-Lin
James Deluca
Sarah DeLuca
Jack Dempsey
Walter Denley
Ollie Denney
Wendy Dennis
Celeste Dernon
Charlotte Deon
Jane Deon
Malin Deon
Sara Deon
Lauren DeRuska
Raj & Helen Desai
Dr. Linda DeSitter
Megan Desmedt
Stacy DeVer-Ley
Elizabeth Dignan
Lois Dimarco
Allen Dirrim
Pamela Dodd
Marty Dodge
Lynne Doheerty
Nancy Donaven
Francois Donelan
Bertram & Marjory Donn
Linda Donnelly
Norah Dooley
Daniel Dotlich
Mark & Mary Dotlich
Sarah Dotlich
Gayle Doub-Schmidt
Stephen Dovenitz
Ryan Doyle
JR Drabick
Heather Drake
Marylyn Dubes
Rachel Dunay
Jerry Duncanson
Sandra Dunham
Cheryl & Marc Dunn
Gordon & Jeannine Dunn
Nanishka Duthie
Mary Dynon
William Eagan
Lois Ebel
Carol Edwards & Hamid Naficy
Paul Edwards
Sarah Edwards
Stephanie Edwards
Bernard & Marianne Egerter
Jean Eliers
Sharon Ellen
Miriam Eldridge
Ann Eldridge Malone & Michael Malone
Janet Elkins
Nora Ellersten & Mike Robertson
Carol Elise
Lauran Emerson
Deborah Engler
Mary & Herb Engstrom
Janet Esposito
John Fahrendorf
Thomas Faircloth
TJ Faircloth
Gay Fantozzi
Luke Farrer
Wendy Fassett & Kevin Mahony
Shannon Faye
Kathryn Feiig
Esther Feldberg
Alex Feldman
Tim Fenston
Martha Ferger
Mary Fessler
Maria Figiola
Alicia Finch
Holly Fincke
Dana Fine
Mary Fink
Robin Finnegan
Florence Fiscella
James Fish
Tracy Fitz
Gregory Fitzpatrick
Leigh & Michael Flannery
Matthew Fleming
Virginia Fletcher
Tessa Flores
Virginia Floyd
Mary Foley
Jeanne Folks
Dr. Patricia Fontes
Margery Forbes
Stephanie Forth
Susan Foster
Terri Foster
**BOARD OF DIRECTORS**

**BOARD CHAIR**  
KIM MILFORD  
Indianapolis, IN

**BOARD VICE-CHAIR**  
LEAH MARGULIES  
Brooklyn, NY

**BOARD SECRETARY**  
SUSAN LASALLE  
Seattle, WA

**BOARD TREASURER**  
JIM BECKER  
Seattle, WA

**BOARD ASSISTANT SECRETARY**  
KELLE LOUAILLIER  
Boston, MA

**JOHN HARRINGTON**  
Napa, CA

**CHARTIS LANGMAID TEBBETTS**  
Cohasset, MA

**MARCIA LEVINE**  
Cleveland, OH

**BETSY RIX**  
Woodside, CA

---

### SUPPORT & REVENUE

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individual Contributions</td>
<td>$4,983,443</td>
</tr>
<tr>
<td>Grants</td>
<td>700,252</td>
</tr>
<tr>
<td>Interest</td>
<td>1,038</td>
</tr>
<tr>
<td>Other Income</td>
<td>14,347</td>
</tr>
<tr>
<td><strong>Total Support &amp; Revenue</strong></td>
<td><strong>$5,699,080</strong></td>
</tr>
</tbody>
</table>

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### EXPENSES

#### PROGRAM

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grassroots Organizing</td>
<td>$1,778,044</td>
</tr>
<tr>
<td>International Organizing</td>
<td>820,636</td>
</tr>
<tr>
<td>Program Communications</td>
<td>683,863</td>
</tr>
<tr>
<td>Membership Development</td>
<td>364,727</td>
</tr>
<tr>
<td>Media Organizing</td>
<td>458,644</td>
</tr>
<tr>
<td>Research &amp; Development</td>
<td>453,173</td>
</tr>
<tr>
<td><strong>Subtotal Program Expenses</strong></td>
<td><strong>$4,559,088</strong></td>
</tr>
</tbody>
</table>

#### SUPPORTING SERVICES

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management &amp; General</td>
<td>$261,164</td>
</tr>
<tr>
<td>Fundraising</td>
<td>300,172</td>
</tr>
<tr>
<td><strong>Subtotal Supporting Services</strong></td>
<td><strong>$561,336</strong></td>
</tr>
</tbody>
</table>

**Total Expenses**  
$5,120,424  $4,273,444

---

### NET ASSETS

<table>
<thead>
<tr>
<th>FY 2013</th>
<th>FY 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of Year</td>
<td>$1,641,497</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>578,656</td>
</tr>
<tr>
<td>End of Year</td>
<td>$2,220,153</td>
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</tbody>
</table>

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Corporate Accountability International’s audited financial statement is available upon request.

Corporate Accountability International is a 501(c)(3) non-profit organization. Contributions are tax-deductible as provided by law. Federal Tax ID #: 41-1322686
**SUPPORT & REVENUE FY 2013**

<table>
<thead>
<tr>
<th>Source</th>
<th>2013</th>
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<tbody>
<tr>
<td>Individual Contributions</td>
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<td>Other Income</td>
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<td><strong>Total Support &amp; Revenue</strong></td>
<td><strong>$5,699,080</strong></td>
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**EXPENSES**

<table>
<thead>
<tr>
<th>Category</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grassroots Organizing</td>
<td>$1,778,044</td>
<td>$1,476,992</td>
</tr>
<tr>
<td>International Organizing</td>
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<td>Program Communications</td>
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<tr>
<td>Research &amp; Development</td>
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<table>
<thead>
<tr>
<th>Category</th>
<th>2013</th>
<th>2012</th>
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<tbody>
<tr>
<td>Management &amp; General</td>
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<td><strong>Subtotal Supporting Services</strong></td>
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**Total Expenses**

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>$5,120,424</td>
<td>$4,273,444</td>
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**NET ASSETS**

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<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of Year</td>
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<tr>
<td>Change in Net Assets</td>
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<tr>
<td>End of Year</td>
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**SUPPORTING SERVICES**

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
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<tbody>
<tr>
<td></td>
<td>$261,164</td>
<td>$178,384</td>
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<td></td>
<td>$300,172</td>
<td>$307,901</td>
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**PROGRAM FUNDRAISING EXPENSES**

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$578,656</td>
<td>$672,614</td>
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<table>
<thead>
<tr>
<th>Category</th>
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<th>2012</th>
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</thead>
<tbody>
<tr>
<td>PROGRAM</td>
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<tr>
<td>FUNDRAISING</td>
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<tr>
<td>SUPPORTING SERVICES</td>
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<td>4%</td>
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</tbody>
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**EXPENSES**

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<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROGRAM</td>
<td>89%</td>
<td>89%</td>
</tr>
<tr>
<td>FUNDRAISING</td>
<td>5%</td>
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<tr>
<td>SUPPORTING SERVICES</td>
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